

Article



# Attrition Risk and Aircraft Suitability Prediction in U.S. Navy Pilot Training Using Machine Learning

Jubilee Prasad-Rao <sup>1,\*</sup>, Olivia J. Pinon Fischer <sup>2</sup>, Neil C. Rowe <sup>3</sup>, Jesse R. Williams <sup>1</sup>, Tejas G. Puranik <sup>2</sup>, Dimitri N. Mavris <sup>2</sup>, Michael W. Natali <sup>4</sup>, Mitchell J. Tindall <sup>4</sup> and Beth W. Atkinson <sup>4</sup>

- <sup>1</sup> Global Technology Connection, Inc., Atlanta, GA 30339, USA
- <sup>2</sup> Aerospace Systems Design Laboratory, Georgia Institute of Technology, Atlanta, GA 30332, USA
- <sup>3</sup> Department of Computer Science, Naval Postgraduate School, Monterey, CA 93943, USA
- <sup>4</sup> Naval Air Warfare Center Training Systems Division, Orlando, FL 93042, USA
- Correspondence: jrao@globaltechinc.com

**Abstract:** The cost to train a basic qualified U.S. Navy fighter aircraft pilot is nearly USD 10 M. The training includes primary, intermediate, and advanced stages, with the advanced stage involving extensive flight training, and, thus, is very expensive as a result. Despite the screening tests in place and early-stage attrition, 4.5% of aviators undergo attrition in this most expensive stage. Key reasons for aviator attrition include poor flight performance, voluntary withdrawals, and medical reasons. The reduction in late-stage attrition offers several financial and operational benefits to the U.S. Navy. To that end, this research leverages feature extraction and machine learning techniques on the very sparse flight test grades of student aviators to identify those with a high risk of attrition early in training. Using about 10 years of historical U.S. Navy pilot training data, trained models accurately predicted 50% of attrition with a 4% false positive rate. Such models could help the U.S. Navy save nearly USD 20 M a year in attrition costs. In addition, machine learning models were trained to recommend a suitable training aircraft type for each student aviator. These capabilities could help better answer the need for pilots and reduce the time and cost to train them.

check for **updates** 

Citation: Prasad-Rao, J.; Pinon Fischer, O.J.; Rowe, N.C.; Williams, J.R.; Puranik, T.G.; Mavris, D.N.; Natali, M.W.; Tindall, M.J.; Atkinson, B.W. Attrition Risk and Aircraft Suitability Prediction in U.S. Navy Pilot Training Using Machine Learning. *Aerospace* 2023, *10*, 379. https://doi.org/10.3390/ aerospace10040379

Academic Editor: Peng Wei

Received: 27 February 2023 Revised: 3 April 2023 Accepted: 6 April 2023 Published: 19 April 2023

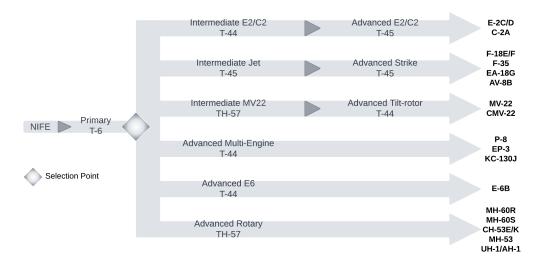


**Copyright:** © 2023 by the authors. Licensee MDPI, Basel, Switzerland. This article is an open access article distributed under the terms and conditions of the Creative Commons Attribution (CC BY) license (https:// creativecommons.org/licenses/by/ 4.0/). **Keywords:** pilot training; machine learning; attrition prediction; aircraft suitability; cost savings; automation

## 1. Introduction and Motivation

The U.S. Navy's Chief of Naval Air Training (CNATRA) trains nearly 1100 pilots every year in six training pipelines (strike, helo, tilt-rotor, and others) to fly different Navy aircraft. The six training pipelines are shown in Figure 1 [1]. Student aviators are assigned to those pipelines based on their performance in the primary stage of training, the needs of the Navy, students' preferences, and the availability of training slots. During the course of training, student aviators undergo primary, intermediate, and advanced training stages depending on the assigned aircraft pipeline [2]. Student aviators that successfully complete the advanced training stage receive "Wings of Gold" and become naval aviators i.e., qualified Navy pilots.

Pilot training is expensive and includes training on both sophisticated simulators and real aircraft, as well as the involvement of several instructors, schedulers, and others [3]. The cost of training increases as student aviators advance through the stages and undergo more flight training. Despite the many screenings and early-stage attrition, 4.5% of advanced-stage aviators undergo attrition in this most expensive training stage. Reasons for aviator attrition include flight failure, academic failure, voluntary withdrawal (Drop on Request—DOR), and medical reasons, among others [4,5]. The distribution of reasons for attrition in primary, intermediate, and advanced stages is shown in Figure 2. Figure 2 shows that, except for the primary stage, flight performance-related reasons are predominant.



Indeed, more than 50% of the attrition in the intermediate and advanced stages of training is reported as due to reasons related to poor flight performance.

Figure 1. CNATRA's six student navy aviator training pipelines [2].

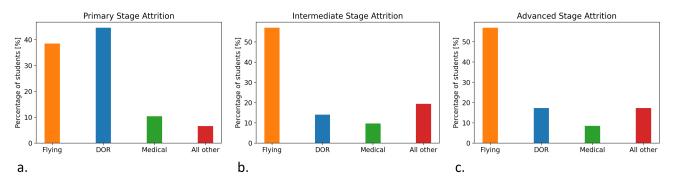
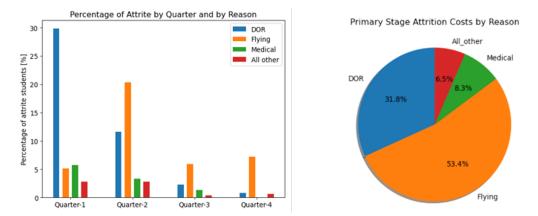


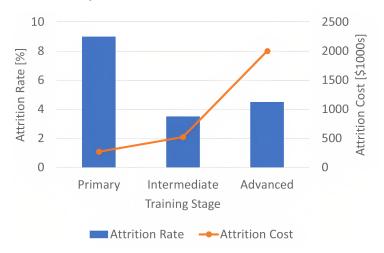
Figure 2. Distribution of student attrition, by reason for attrition, during (a) primary, (b) intermediate, and (c) advanced training stages.

DOR is the most observed reason for attrition in the primary training stage, with flight failure being a close second. As illustrated in Figure 3, 90% of DOR-related attrition occurs in the first two quarters of primary training, while 60% and 80% of the attrition in the third and fourth quarters, respectively, are due to flight failure. Figure 3 shows that this type of attrition represents more than 50% of estimated primary-stage attrition costs.

As illustrated in Figure 4, the cost to CNATRA and the U.S. Navy for advanced-stage attrition is several times higher than that for those in the primary stage. This is due to the fact that the direct cost of attrition for each student is equivalent to the sum of all the costs of training received by the student up to that point. In addition, the amount of flight time, as well as the cost per flight during the advanced training stage, are much greater than during the primary training stage. Figure 4 shows the observed attrition rates and the estimated direct cost of attrition for a strike pipeline student aviator at the primary, intermediate, and advanced training stages [1]. In particular, it shows that, for the strike pipeline, 4.5% of the students experience attrition in the advanced stage, where the cost of attrition for the U.S. Navy is estimated as USD 2 M. The estimations are based on the reported U.S. Air Force pilot training costs [6]. Accordingly, by identifying such students during the primary stage and preventing their advanced stage attrition, the U.S. Navy could save up to an estimated USD 1.7 M for each student accurately identified. In addition, the late-stage attrition causes delays in meeting the U.S. Navy's pilot needs [7].



**Figure 3.** (Left): Reason for primary stage attrition by quarter; (Right): Distribution of primary stage attrition cost by reason for attrition.



**Figure 4.** Naval student aviator attrition rates and associated cumulative attrition costs for the strike pipeline at different stages of training.

Consequently, this research aims to develop a data-driven approach informed by machine learning techniques to predict the likelihood that a student aviator will not complete training. Making such predictions, though critical, is a challenging task due to the many factors that affect the training process, as well as the existence of different future scenarios. Section 2 discusses previous attempts at predicting student aviator attrition. Section 3 presents the approach proposed and its implementation as a means to address the aforementioned research objective. Section 4 analyzes and discusses the results. Finally, Section 5 concludes on the work conducted and discusses avenues for future work.

## 2. Background

While the U.S. Navy does an effective job at screening applicants for flight training through the Aviation Selection Test Battery (ASTB), a considerable percentage of selected applicants still undergo attrition during training for a variety of reasons. The attrition rates for all phases of CNATRA averaged 17% for Student Naval Aviators (SNA) and 23% for Student Naval Flight Officers (SNFO). Between 2003 and 2007, CNATRA reported 1558 cases of student attrition [4]. Studies on what factors contribute to and help predict a student aviator's success or risk of attrition have been ongoing for several decades [8–14]. These studies aimed to find statistical correlations between a pilot's performance and other measures. However, many of their findings, if implemented, would have resulted in the rejection of many successful aviators as well [15,16]. These studies also reported on the challenges associated with the data used to make predictions, and, in particular, the large number of influencing features and the sparsity of the datasets [17].

In addition to the high attrition rate is the acute shortage in pilots in both the U.S. defense and commercial aviation sectors [18]. As a result, defense agencies in the U.S. have been looking for solutions to reduce the time and cost to train pilots and meet the demand quickly. The new Naval Introductory Flight Evaluation (NIFE) program's aeronautical adaptability screening is designed to identify concerns, such as motion sickness and anxiety, early on to decrease DOR, which is the reason for the attrition of 40% of student aviators [19]. Still, 24% of the attrition is due to failing to meet flight competency levels and 9% is due to academic failure.

Collecting and analyzing instructor-given scores for different flight and academic tests and events is a feasible approach to predict the risk of attrition in later training stages. The recent improvements in machine learning techniques, as well as their ability to understand complex relationships between features, even in the case of missing data, make them a great candidate for this problem [20,21]. An example of such studies includes the use of linear regression models on U.S. Air Force pilot training data to provide guidance on the selection of students for each class [22]. The results suggested grouping students with similar numbers of flight-hours. Jenkins et al. [20] leveraged different traditional and deep learning models on U.S. Air Force pilot training preliminary tests and previous flight experience data to determine whether a candidate would successfully complete pilot training. Results showed that ensemble tree-based approaches had a maximum classification accuracy of 94%. Based on their findings, the authors proposed a composite pilot selection index to be used to select candidates for pilot training.

Machine learning techniques have also been applied and evaluated on U.S. Naval pilot training datasets. Erjevac [1] predicted the probability of success in primary stage training using decision tree-based methods at three stages: (1) entry into flight school, (2) completion of Initial Flight School (IFS), and (3) completion of Aviation Pre-flight Indoctrination (API). The models were trained on students trained between 2013 and 2018 using student features available from before the start of their training. Hence, the author suggested that the models could be used as a screening tool to avoid selecting applicants with a low probability of success. Another study [2] used features generated from ASTB, IFS, and API training of nearly 15,000 student aviators to predict the success in primary, intermediate, and advanced stages of training. The author reported that machine learning models, such as multiple logistics, decision trees, random forests, and generalized linear models, only explained a small amount of variation in training success or failure. It was also stated that ASTB scores had little to no effect on predicting success in primary and advanced training. A different study [23] looked at flight and academic test scores and collected features of nearly 19,000 student aviators across ASTB; IFS; primary, intermediate, and advanced training stages; and the Fleet Replacement Squadron (FRS). Many challenges to applying machine learning algorithms were reported, including the format in which flight and academic event data were being stored, missing data, as well as the lack of suitable features. Finally, Phillips et al. [24] extracted correlations between highly aggregated test score features and flight training success metrics, such as Naval Standardized Scores.

Overall, the research studies published so far either use early-stage training data for screening and primary training stage success prediction or do not generate satisfactory results for intermediate and advanced stage success prediction. Another shortcoming is the lack of methods capable of ingesting and pre-processing primary stage flight grades data at the flight item level without losing potentially useful information.

In this study, data pre-processing and feature extraction methods that enable the ingestion of flight and academic grades data at any point during the primary stage training are developed. These features are then utilized to train and test different machine learning models to predict the outcome of primary, intermediate, and advanced training stages. In addition, a pipeline suitability score is developed that recommends which aircraft platform might best fit a student aviator based on their primary training test scores. Finally, an attrition cost estimation model is developed that demonstrates that implementing these

methods could significantly benefit CNATRA by reducing attrition costs and enabling more effective utilization of training resources.

#### 3. Materials and Methods

The steps followed as part of this approach aim to predict the risk of attrition and to generate pipeline suitability scores for Naval student aviators. As such, they are typical of a data science approach and include the identification and ingestion of relevant and available datasets, the pre-processing and extraction of features of interest and the training and testing of a number of machine learning models. Each of these steps are discussed in detail below.

#### 3.1. Datasets

The primary training stage academic and flight item grades were provided in .csv format for nearly 8000 naval student aviators that were trained between 2012 and 2019. The academic and flight tests given to students are dependent on the syllabus followed, and changes to the syllabus over the years resulted in differences in the number and type of available flight and academic graded items. Information about training outcomes for the student aviators in primary, intermediate, and advanced stages of training was also made available as additional .csv sheets. Each student in these tables was identified with a unique "ID\_CODE" number, which was used when merging related sheets. An overview of the different datasets leveraged for the purpose of this work is provided in Figure 5 and further discussed in the sections below.

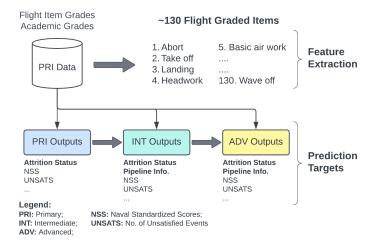


Figure 5. Overview of datasets used in this research.

# 3.1.1. Flight Grades Data

Ten .csv sheets were related to primary stage data, which included primary stage syllabus status, attrition reason (if any), syllabus-event names, flight hours, flight-item grades, and the Maneuver Item File ("MIF") data. The primary stage training included flight events, such as "abort take-off", "arcing", and about 140 others, with small differences from one syllabus to another. The 10 tables were concatenated using the student IDs. A small number of students had been trained in more than one syllabus and were eliminated from the analysis. The flight grades were given on a scale of 1 to 5.

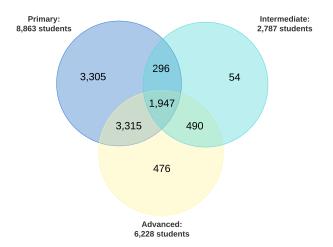
## 3.1.2. Academic Grades Data

For each student, about 100 entries were available, each corresponding to a syllabus event, such as C2101. In many instances, a syllabus event was repeated due to an incompletion or the first instance being a warm-up event. In each entry, instructors tested and provided grades for only one or a small number of flight-graded items. Hence, most of the columns in each row were empty, resulting in the data being extremely sparse. To address

this challenge, and to facilitate the use of data by machine learning models, aggregation and feature extraction were performed which required input from subject matter experts. Eight .csv sheets with academic test grades were available. Most students in these tables had one row entry each with many columns filled in for each academic grade obtained. However, academic test grades were not considered in the analysis for two reasons: (1) the large variance in the number of grades available for each student and (2) academic failure not being the primary reason for attrition.

## 3.1.3. Training Outcomes Data

Three tables with information on training outcomes at the primary, intermediate, and advanced stages of training were available. These tables included information, such as student ID, aircraft pipeline assigned, syllabus completion status, and Naval Standard Scores (NSS). For the students who were unsuccessful, the reason for attrition was also provided. For the purpose of this effort, the completion statuses (attrite or successful) from different training stages were used to generate the targets for the attrition risk prediction and the pipeline recommendation models. Overall, about 10,000 unique student IDs were recorded with approximately 9000, 3000, and 6000 student IDs available in primary, intermediate, and advanced training datasets, respectively. Among them, 2243 unique IDs were present in both primary and intermediate datasets and 5262 unique IDs were present in both primary and advanced datasets, as shown in Figure 6. The entries that are common to the flight grades and outcomes datasets provide both features and targets to train the machine learning models. However, the syllabus completion status in each training stage is not directly used. The objective of the classification machine learning models is to differentiate students who would complete all phases of training from those who would not (i.e., those who do/would not finish all stages of the training). Identifying the particular training stage at which a student would drop out is not addressed as part of this effort. Finally, flight proficiency and skills required for different aircraft pipelines are different. Consequently, using intermediate and advanced stage syllabus completion status as targets, without pipeline information, is not optimal. As a result, pipeline recommender models, which indicate the suitability of a student for a particular aircraft, were also developed. These models are specific to each pipeline and use corresponding training completion statuses as targets.



**Figure 6.** Venn diagram showing the number of students' data available in cumulative outcome tables.

#### 3.2. Data Cleansing and Features Extraction

The datasets originated from different sources and required standardization and cleaning. The data have both numeric and nominal features, spelling errors, and multiple formatting styles, which were standardized. For example, some entries in the advanced stage syllabus track are "Adv\_Stk", while some are "ADV\_STK". One-hot integer encoding

was used for categorical features. Through exploratory data analysis, such corrections were made, and outliers and erroneous inputs were removed.

The data that would be available for a student aviator at different points in training were identified along with the corresponding target(s) for prediction. At any selected point during training, a set of features and a target provide the data necessary to train a supervised machine learning model.

- For the attrition prediction models: the syllabus completion status, which takes two values, "Complete" or "Attrite", according to whether a student successfully completed all stages of training or not was used as the target.
- For the pipeline recommender models: each machine learning model pertained to
  one aircraft pipeline. For a selected aircraft pipeline, the student aviators that were
  successful were given a positive label and all other students were given a negative
  label, indicating that they were not suitable for that pipeline. Models trained using
  data labeled in this way would try to mimic the current selection process.

Overall, 85% of the 90 million cells in the concatenated flight grades table (600,000 rows and 140 columns) were empty. As a result, an aggregation and feature extraction strategy was needed so as to not lose key information. It is expected that a grade given by an instructor for a flight-graded item is indicative of the proficiency for that maneuver/skill, such as landing, take-off, headwork, and nearly 140 others. Following inputs from subject matter experts, the data were aggregated according to flight-graded items to capture maneuver/skill-specific proficiency levels as observed by flight instructors.

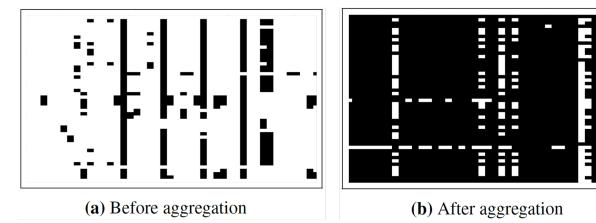
In particular, statistical features were generated from the multiple non-zero entries in each column for each student aviator. Five features, average, count, minimum, maximum, and trend over time, were calculated and stored for the flight-graded items type columns. Other features, such as total flight hours, number of days in training, the total number of events, and failure rate, among others, were extracted from other columns, as shown in Figure 7. Overall, this resulted in about 700 features for each of the 7465 student aviators in the primary flight grades datasets. Still, 10% of the cells were empty, which can be accommodated by some machine learning models. The reduction in empty cells by aggregation and feature extraction processes is shown in Figure 8, where white areas represent empty cells. Further, columns with only one unique value were eliminated and empty cells were filled in with the mean values of the corresponding columns.

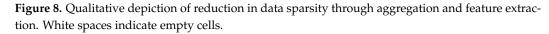


Figure 7. Prediction targets and SME-guided features extracted from flight-graded items.

Feature datasets were also generated utilizing flight grades available only from the first quarter and up to the second and third quarters of primary training. The split into different quarters was performed based on the average number of events required by each student aviator to successfully complete primary-stage training. This allows for a more continuous attrition risk monitoring. The potential cost savings achieved through accurate attrition prediction are also more precisely calculated because attrition during Q-3 or Q-4 (third or fourth quarter) of the primary stage is more expensive than attrition during Q-1 or Q-2. For example, machine learning models estimating the risk of attrition between the end of Q-1 and the end of the advanced training stage were trained using only Q-1 grades. Machine learning models were also trained with all of the primary flight grade data and additional

pipeline information from intermediate and advanced stages, when available, to estimate the risk of attrition. Flight grades from the intermediate and advanced stages, if available, should be used for the end of intermediate and advanced stages models to predict attrition in the advanced stage and the Fleet Replacement Squadron (FRS) stage, respectively. The different models and the timeline at which they are to be used are depicted in Figure 9. Table 1 summarizes the data which were available and leveraged as part of this effort, along with the targets that the models would predict at the different training timelines.





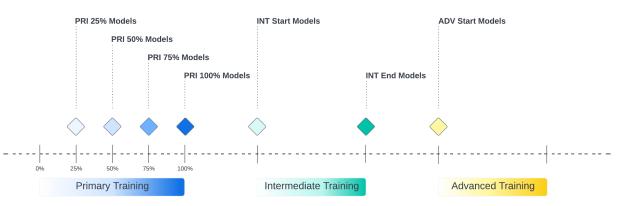


Figure 9. Depiction of the different machine learning models and when they would be leveraged.Table 1. Data available at different stages of training and ML models used.

Timeline	PRI Grades	PRI Syllabus	PRI Outcome	INT Syllabus	INT Outcome	ADV Syllabus	Targets
During PRI	Yes	Yes					Attrition Risk, Pipeline Suitability
End of PRI	Yes	Yes	Yes				Attrition Risk, Pipeline Suitability
During INT	Yes	Yes	Yes	Yes			Attrition Risk Predictor
End of INT	Yes	Yes	Yes	Yes	Yes		Attrition Risk Predictor
During ADV	Yes	Yes	Yes	Yes	Yes	Yes	Attrition Risk Predictor

## 3.3. Training Machine Learning Models

The attrition risk prediction is approached as a binary supervised classification problem, with the probability of a positive classification (0 to 1) being used as the attrition risk score. In binary classification problems, class imbalance can be a challenge. Class imbalance refers to a significant difference in the number of positive class labels (student attrition) and negative class labels (successful students) as targets. The attrition rates in each of the three (primary, intermediate, and advanced) training stages varied between 3% and 8% in the provided datasets. Since machine learning models perform better with close to equal distribution of class labels, advanced sampling strategies, such as adaptive-synthetic (ADASYN) oversampling [25] and random undersampling (RUS) [26], were used in different models to reduce the class imbalance. Similarly, the pipeline recommender models were also framed as binary supervised classification problems, and undersampling and oversampling techniques were tested.

Many different types of machine learning classification models can be used to demonstrate the aforementioned approach and objectives. The results for relatively simple classifiers for advanced models, combined with sampling techniques, are generated and reported in this paper. Tested models include logistic regression, support vector machines (SVM), K-nearest neighbors (k-NN), decision trees, random forests, gradient boosting, XGBoost, light gradient boosting machines, and multi-layer perceptrons (MLP). A five-fold data split that randomly allocates 80% of the data to train the models and 20% to test them was implemented. To evaluate and compare the performance of the models, performance metrics that not only consider the accurate identification of students who will drop out (true positives) but also penalize false positives are needed. If a policy of proactive removal of students with a high risk of attrition is implemented, a false positive prediction would lead to additional costs equal to that needed to retrain another student to the same stage who would go on to be successful. In order to more precisely calculate the savings and additional costs due to accurate attrition prediction or false positives, true positive and false positive metrics were further classified based on when the attrition occurred or when proactive removal would have been implemented. Cost savings and additional costs were calculated for each model's predictions based on the estimated cost of training a student aviator in different stages of training. Other more direct machine learning model performance metrics, such as Area Under the Receiver Operating Characteristic Curve (AUROC), F1 score, and Matthews Correlation Coefficient (MCC), were also calculated and reported.

The ROC (Receiver Operating Characteristic) curve is a graphical representation of the trade-off between the true positive rate (TPR) and false positive rate (FPR) of a binary classifier, as the classification threshold is varied. The AUROC is the area under this curve, ranging from 0 to 1, where a value of 0.5 indicates random guessing and a value of 1.0 indicates perfect discrimination between positive and negative classes.

F1 scores range from 0 to 1, and it is a harmonic mean of precision and recall, two metrics that measure different aspects of the performance of a binary classifier. Precision is the proportion of true positives among all the instances that are predicted as positive. Recall is the proportion of true positives among all the instances that are actually positive. The F1 score combines these two metrics to provide a single score that balances the trade-off between precision and recall.

MCC is also a performance metric used to evaluate the performance of binary classification models. The MCC metric considers all four possible outcomes of a binary classification problem, including true positives, true negatives, false positives, and false negatives. MCC ranges from -1 to +1, where a value of -1 indicates total disagreement between the predicted and true labels, 0 indicates no better performance than random guessing, and +1 indicates perfect agreement between the predicted and true labels. MCC is less sensitive to class imbalance than other metrics, such as accuracy and F1 score, and it can be a better metric to use when the classes are imbalanced.

Other data split ratios, such as 70–30, 60–40, and 50–50, were also utilized. Oversampling and undersampling techniques were utilized to generate training datasets with 10%,

25%, and even 50% (equal distribution) positive class labels. Only the training data were sampled so that evaluation is performed only on real instances to generate true performance metrics. After evaluating the trained models on some initial datasets, the top-performing machine learning algorithms were identified and further utilized. These included XGBoost, random forests, gradient boosting, and light gradient-boosting machines.

Pipeline recommender models were demonstrated to identify strike-pipeline-suitable students from among all student aviators. This is one of the key pipelines in which the U.S. Navy and others face an acute shortage, and is also one of the most demanding pipelines. Currently, an NSS score of 50 is used as a cut-off to qualify for the strike pipeline and the available slots are filled in the descending order of these scores. To train strike pipeline recommender/suitability models, all students were given a negative label except those that were selected for and were successful in the strike pipeline. Recommender models for other pipelines can also be similarly trained but were outside the scope of this effort. These models can be trained with all of the primary training stage data or flight grades data only up to the end of Q-1, Q-2, or Q-3. This depends on where continuous tracking of these estimates is the most useful, or how early CNATRA would like to be informed about the number of students suitable for the strike or other pipelines. Based on the suitability scores between 0 and 1, student aviators can be ranked according to the probability of success in that pipeline and selected in that order instead of the NSS values.

#### 3.4. Attrition Costs Modeling and Savings Estimation

The cost of attrition at each of the primary stage quarters, intermediate, and advanced training was estimated from the literature [1,6] for the strike pipeline (Figure 4). The cost savings achieved by proactively removing high-attrition risk student aviators for different scenarios were also calculated using data pertaining to these past students. The magnitude of the savings depends on the earliest time a machine learning model predicted this outcome and when the attrition actually occurred.

First, annual attrition costs to the U.S. Navy were estimated assuming 1100 students in training, which is approximately the annual throughput of the U.S. Navy's pilot training [1]. Different aircraft (F-35, F-18, P3-P8, tilt rotors, and others) cost different amounts to be trained on. The average cost to train aviators in different pipelines (including FRS stage) was estimated to be USD 6 M [6]. The cost of intermediate and advanced training was approximated accordingly. The attrition costs were then estimated as approximately USD 100 M per year, using the observed attrition rates in primary (by quarter), intermediate, and advanced training stages.

Potential cost savings to the U.S. Navy were estimated by utilizing machine learning models' true positive and false positive performance metrics for each quarter in the primary, intermediate, and advanced stages. For example, suppose the end of primary stage attrition was predicted at the end of the first quarter of primary training. In that case, the direct cost savings are equal to the cost of providing training to a student aviator in the second, third, and fourth quarters of the primary stage. Each primary stage quarter was assumed to require an equal amount of resources. We assume that equal cost provides a conservative cost savings estimate as, in reality, later parts of primary training require more flight hours than earlier parts. For intermediate and advanced stages, the exact information on when a student aviator left the training program is not available and is assumed to be at the end of those stages. An Excel-based cost savings calculator, shown in Figure 10, was developed where a machine learning model's performance metrics can be input. This sheet calculates the cost savings due to true positive predictions, added costs due to false positives, and the net cost-benefit or loss. Using this tool, at each decision point in time, the model with the best performance metrics and, hence, with the most cost–benefit, if any, is chosen as the best one. After all such models' results are entered, the cost savings per training stage, as well as the net benefit, are calculated. One of the limitations of our approach is that two machine learning models utilized subsequently could identify the same student correctly or incorrectly as having a high risk of attrition. This could lead to inaccurate

test results if multiple machine learning models are consecutively utilized for a specific training stage. In this work, the reported results demonstrate that the number of machine learning models utilized is small, and the error in aggregate classification results and the cost savings estimation is also low.



Figure 10. Attrition cost modeling and savings estimation excel tool with sample results.

## 4. Results and Discussion

This section presents and discusses the results for both attrition prediction and pipeline suitability prediction. It then presents cost savings estimates resulting from proactively removing high-attrition risk students.

## 4.1. Attrition Prediction Results

Results are generated to demonstrate the feasibility of identifying likely unsuccessful student aviators using the proposed approach at different stages of training. Performance metrics for different machine learning models utilizing only Q-1 primary stage flight grades data to predict attrition in Q-2, Q-3, or Q-4 on test data is shown in Table 2. For instance, the gradient boosting model (GradBoost) has a false positive rate of 1.08% and true positive rates of 27.63%, 35.29%, and 43.75% for Q-2, Q-3, and Q-4, respectively. The model correctly identified 25 out of 66 flying-related attrition and 5 out of 23 DORs that occurred in those three quarters. Evaluation metrics MCC, F1, and AUROC, were, respectively, 0.41, 0.42, and 0.87.

Table 2. Performance of ML models identifying primary stage attrition using PRI Q-1 data.

Model	FPR (%)	Q2 TPR (%)	Q3 TPR (%)	Q4 TPR (%)	Flight Attr. Id'ed	DOR Attr. Id′ed	MCC	F1	AUROC
Ad BagOS	5.35	36.84	35.29	37.50	26/66	8/23	0.31	0.36	0.83
XG Boost	1.08	36.84	41.18	62.5	33/66	7/23	0.51	0.52	0.87
Log Reg	5.52	39.47	35.29	43.758	27/66	7/23	0.29	0.35	0.79
RF	1.02	22.37	41.18	43.75	23/66	4/23	0.39	0.39	0.87
Grad Boost	1.08	27.63	35.29	43.75	25/66	5/23	0.41	0.42	0.87
LGBM	0.80	22.37	41.18	31.25	23/66	5/23	0.39	0.38	0.89
MLP	3.19	35.53	23.53	43.75	27/66	6/23	0.32	0.37	0.79

The Receiver Operator Characteristic (ROC) curves for four models selected from the above table are shown in Figure 11.

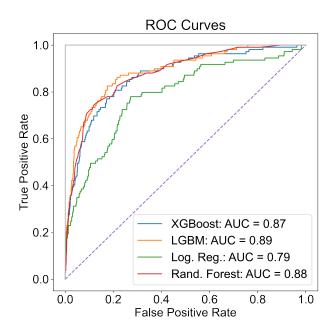
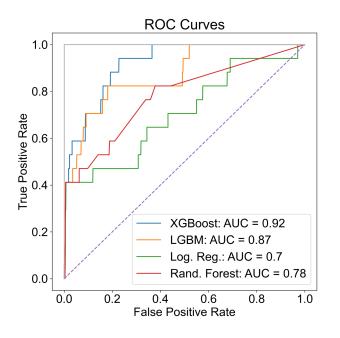
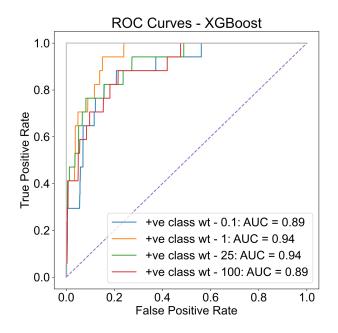


Figure 11. Performance of different machine learning models in identifying primary stage attrition.

Similarly different machine learning models are evaluated to identify students that experienced attrition in either the intermediate or advanced stage after successfully completing primary training. ROC curves for different models are shown in Figure 12. Again, XG Boost models seem to perform the best with an AUROC value of 0.92. Further, the weight hyper-parameter given to the positive class labels (attrition class) in the XG Boost model was varied, as shown in Figure 13, to determine the most optimal value. Results showed that a value between 1 and 25 led to improved AUROC values. For each positive or negative prediction, the probability of a positive prediction can also be simultaneously generated.



**Figure 12.** Performance of different machine learning models to identify students that experienced attrition in intermediate or advanced stage.



**Figure 13.** Effect of positive class weights in XG Boost models identifying intermediate and advanced stage attrition.

Feature importance ranks, as generated by random forest models, are shown in Figure 14. The top 10 features that contribute the most to identifying attrition in the intermediate or advanced stage are depicted.

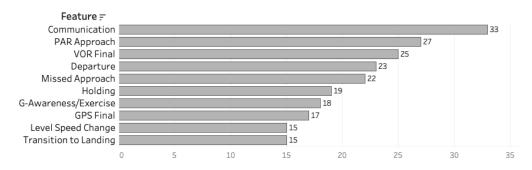


Figure 14. Top 10 features utilized to estimate attrition risk.

#### 4.2. Pipeline Recommender Model Results

A number of models were trained to identify successful student aviators, at the end of primary training, who would be successful in the strike pipeline. The performance of those models against different performance metrics is summarized in Table 3. In addition, the ROC curves for the XG Boost, logistic regression, random forest, and LGBM models are provided in Figure 15. Figure 16 shows the normalized count of students according to their predicted strike pipeline suitability scores (probability) compared to their target labels. The large distance between the two populations in the figure indicates that the models are performing well. It is important to note here that even the best-performing models classified some non-strike pipeline students as suitable for it. Some of these predictions may be due to the students' preferences or the unavailability of strike pipeline slots during their transition to intermediate or advanced training. The others may be due to improper assignments that are expected to increase attrition rates in the later stages.

S. No	Model	TPR (%)	FNR (%)	TNR (%)	FPR (%)	мсс	F1	Recall	Precision	Accuracy	AUROC
0	RF	85.80	14.20	81.53	18.47	57.94	66.34	85.80	54.08	82.40	91.20
1	AdBoost	86.44	13.56	82.17	17.83	59.22	67.32	86.44	55.13	83.04	91.42
2	XG Boost	78.23	21.77	89.61	10.39	63.70	71.37	78.23	65.61	87.31	91.32
3	LGBM	80.76	19.24	87.21	12.79	61.83	69.85	80.76	61.54	85.91	91.49

Table 3. ML models performance in estimating strike pipeline suitability.

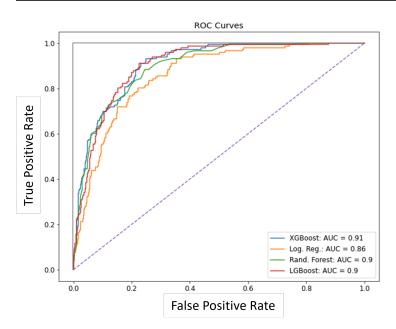


Figure 15. AUROC of pipeline suitability model.

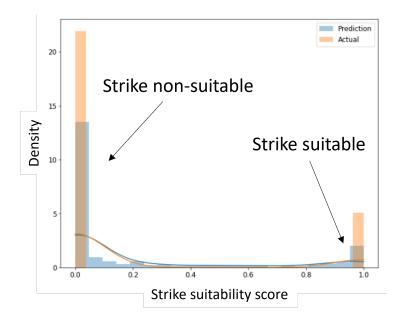


Figure 16. Pipeline probability score.

Similarly to the attrition models, the top 10 features utilized by random forest models to classify a suitable strike pipeline student from others were identified. They are represented in Figure 17. These features could help guide instructors to concentrate on more important flight skills for students in primary training.

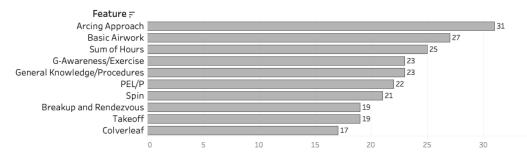


Figure 17. Top 10 features to identify successful strike students.

#### 4.3. Potential Cost Savings Estimation

Potential cost savings through proactive removal of high attrition-risk students are estimated using the tool described in Section 3.4. After testing different models, the estimations shown are made using the models that give the greatest cost–benefit at each decision stage. It was observed that only models at three different instances during training resulted in cost savings greater than the additional costs related to false positive removals. The three models include one at end of Q-1, one at the end of Q-2, and the last one operated at the beginning of intermediate training, which also included the training pipeline information. The false positive and true positive rates for different future training stages for these three models are shown in Figure 18. For example, the end of Q-1 model wrongly classified 2% of its active student population as having a high risk of attrition. This same model identified 43%, 50%, and 55% of those that experienced attrition during the second, third, and fourth quarters of primary training, respectively. It also identified 14% of students that experienced attrition in the advanced training.

Model @ end of	1Q PRI TPR	1Q PRI FPR	2Q PRI TPR	2Q PRI FPR	3Q PRI TPR	3Q PRI FPR	4Q PRI TRP	4Q PRI FRP	INT TPR	INT FPR	ADV TPR
1Q PRI		2.01	43.06		50.00		54.55				13.92
2Q PRI				1.59	26.09		23.07				9.72
3Q PRI											
4Q PRI. PRI End											
INT Begin									14.29	0.97	19.23

Figure 18. True and false positive rate of selected ML models for the most cost benefit.

Utilizing these three models, the estimated potential cost savings to the U.S. Navy was USD 29 M per year, which corresponded to a 26% reduction in attrition costs. This assumed 1100 student aviators at the beginning of primary training and using strike pipeline training costs. Considering other aircraft pipelines and lower average costs, the savings could still be nearly USD 20 M per year. To generate more precise estimates, student aviators that would be removed as a result of a certain machine learning model's predictions should not be considered in subsequent predictions. Information on the exact training costs of each training stage for the different pipelines, along with the usual number of students in each pipeline, would also improve the cost savings estimations. Results are indicated in Figure 19, which also shows True Positive Rate (TPR) savings, False Positive Rate (FPR) costs, and net benefit for each utilized model. The number of correctly identified and wrongly identified students are also reported for the test dataset. Overall, out of 160 students that experienced attrition in all the considered training stages, 81 (51%) were correctly identified and 47 (4%) would have been wrongly eliminated from training. It is important to note here that instructor-given grades and attrition decisions include human subjectivity, which make highly-accurate classification of students impossible. Additionally, the objective is not to identify all the students that would experience attrition, but to closely quantify the risk of attrition, which then can guide decision-makers to make such decisions.

						Millions \$			
	Current estimated costs of attrition in PRI, INT, & ADV =								
	Estimated cost savings through proactive attrition =								
	Percentage cost avoidance =								
	1	n Million U	SD						
Model at	Total		Net savings	Attrition no. in a	Correctly	Students			
the end of			or cost	stage without	identified attrites	wrongly			
the chu or	TPR Savings	FPR Costs	0/ 0032	proactive attrition	using this model	identified			
1Q PRI	15.06	2.13	12.93	33	51	21			
2Q PRI	7.85	2.56	5.29	32	19	16			
3Q PRI	0.00	0.00	0.00	31	0	0			
4Q PRI. PRI	0.00	0.00	0.00	30	0	0			
INT Begin	13.10	2.53	10.57		11	9			
INT End	0.00	0.00	0.00	29	0	0			
ADV Begin	0.00	0.00	0.00		0	0			
ADV End	0.00	0.00	-	38					
	Net Tota	al Save	28.79						
			Total	160	81	47			
			Correct	y identified %	50.7%	4.3%			

**Figure 19.** Cost savings generated and classification results produced by each selected model and net potential cost savings.

#### 5. Conclusions and Future Work

This work demonstrated the feasibility of extracting useful features from primary training flight item grades and applying machine learning techniques to identify U.S. naval student aviators with a high risk of attrition in primary, intermediate, and advanced stages of training. Using historical data, 50% of those that experienced attrition in later stages were identified with only a 4% false positive rate. These results indicate that a 26% reduction in attrition costs for the U.S. Navy could be achieved by implementing a policy of proactive removal of all students identified to experience attrition. Alternatively, only students with very high attrition risk could be removed, while those with moderate risk could be provided with additional resources to improve their chances of success. The performance of the models could be improved by incorporating additional information, such as primary stage academic grades, students' pipeline preferences, pipeline slots availability, intermediate and advanced stage flight, and academic grades, and by optimizing the hyper-parameters of the machine learning models considered. Furthermore, feature selection approaches could be investigated that would allow for a smaller feature set and the implementation of other machine learning algorithms. In particular, wrapper methods (e.g., BorutaSHAP [27], Powershap [28], etc.) could be considered and benchmarked. Each machine learning prediction could also be supplemented by explanations [29] that can aid in implementing student-customized training activities. Potential cost savings estimation could also be improved by eliminating student aviators identified to have a high risk of attrition from subsequent predictions, and by using more accurate training costs for each pipeline and training stage.

In addition to attrition prediction, trained machine learning models were demonstrated to successfully identify student aviators suitable for the strike pipeline. This could be similarly achieved for other pipelines. Students could be rank-ordered according to their probabilities of success, as provided by the machine learning models. These ranks could help allocate students, especially when training slots are limited for one or more pipelines. Automated pipeline recommendations and rankings could help reduce the burden on flight instructors and reduce mismatches. This would further reduce attrition rates in intermediate and advanced training. These recommendations would also be beneficial when a student aviator chooses or is required, to change pipelines during intermediate or advanced training. This research demonstrated the strong potential and benefits of implementing datadriven techniques, such as the ones discussed herein to improve U.S. naval pilot training operations. However, before actively deploying and trusting their results, thorough testing and shadow real-time implementation may be needed.

Author Contributions: Conceptualization, J.P.-R., N.C.R. and T.G.P.; methodology, J.P.-R., O.J.P.F. and J.R.W. and D.N.M.; software, J.P.-R.; validation, J.P.-R., O.J.P.F. and J.R.W.; formal analysis, J.P.-R. and J.R.W.; investigation, J.P.-R.; resources, M.W.N., M.J.T. and B.W.A.; data curation, M.W.N., M.J.T. and B.W.A.; writing—original draft preparation, J.P.-R., O.J.P.F., N.C.R., J.R.W. and T.G.P.; writing—review and editing, J.P.-R., O.J.P.F., N.C.R., J.R.W., D.N.M., M.W.N., M.J.T. and B.W.A.; visualization, J.P.-R. and O.J.P.F.; supervision, J.R.W. and D.N.M.; project administration, J.R.W. and D.N.M.; funding acquisition, J.P.-R., J.R.W., M.W.N., M.J.T. and B.W.A. All authors have read and agreed to the published version of the manuscript.

**Funding:** This research was partially funded by the U.S. Naval Air Systems Command (NAVAIR), Contract Number N68335-21-C-0865.

**Data Availability Statement:** Data pertaining to the results are contained within the article. Restrictions apply to the availability of the data, utilized to extract features and train the machine learning models, which were provided by the U.S. Navy.

Acknowledgments: The authors would like to thank Roger Jacobs for providing subject matter expertise during this project.

**Conflicts of Interest:** This study was conducted under a STTR grant to Global Technology Connection, Inc., and was funded by the U.S. Naval Air Systems Command.

## Abbreviations

The following abbreviations are used in this manuscript:

ADV	Advanced Training Stage
AUROC	Area Under the Receiver Operating Characteristic Curve
API	Aviation Preflight Indoctrination
ASTB	Aviation Selection Test Battery
CNATRA	Chief of Naval Air Training
DOR	Drop On Request
FNR	False Negative Rate
FPR	False Positive Rate
FRS	Fleet Replacement Squadron
IFS	Initial Flight School
INT	Intermediate Training Stage
MIF	Maneuver Item File
MCC	Matthews Correlation Coefficient
MLP	Multi-Layer Perceptron
NIFE	Naval Introductory Flight Evaluation
NSS	Naval Standardized Scores
PRI	Primary Training Stage
ROC	Receiver Operator Characteristic
SNA	Student Naval Aviators
SNFO	Student Naval Flight Officers
SVM	Support Vector Machine
TNR	True Negative Rate
TPR	True Positive Rate

# References

- 1. Erjavec, S.J. Estimating the Probability that Naval Flight Students Will Pass Primary Flight Training at Three Key Milestones. Ph.D. Thesis, Naval Postgraduate School, Monterey, CA, USA, 2019.
- 2. Kamel, M.N. *Employing Machine Learning to Predict Student Aviator Performance;* Technical Report; Naval Postgraduate School: Monterey, CA, USA, 2020.
- 3. Judy, A.D.; Gollery, T. US Navy pilot competence: An exploratory study of flight simulation training versus actual aircraft training. *J. Appl. Soc. Sci. Res. Pract.* 2019, 1, 4.
- 4. Arnold, R.D.; Phillips, J.B. *Causes of Student Attrition in US Naval Aviation Training: A Five Year Review from FY 2003 to FY 2007;* Technical Report; Naval Aerospace Medical Research Lab.: Pensacola, FL, USA, 2008.
- 5. Griffin, G.R.; Mosko, J.D. Naval Aviation Attrition 1950–1976: Implications for the Development of Future Research and Evaluation; Technical Report; Naval Aerospace Medical Research Lab.: Pensacola, FL, USA, 1977.
- 6. Mattock, M.G.; Asch, B.J.; Hosek, J.; Boito, M. *The Relative Cost-Effectiveness of Retaining versus Accessing Air Force Pilots*; Technical Report; RAND Corporation: Santa Monica, CA, USA, 2019.
- Report to Congressional Armed Services Committees on Initiatives for Mitigating Military Pilot Shortfalls. 2019. Available online: https://prhome.defense.gov/Portals/52/Documents/Report%20to%20Congress%20on%20Initiatives%20for%20Mitigating% 20Military%20Pilot%20Shortfalls%20cleared%20for%20public%20release.pdf (accessed on 3 April 2023).
- 8. Griffin, G.; McBride, D. Multitask Performance: Predicting Success in Naval Aviation Primary Flight Training; Technical Report; Naval Aerospace Medical Research Lab.: Pensacola, FL, USA, 1986.
- 9. Delaney, H.D. Dichotic listening and psychomotor task performance as predictors of naval primary flight-training criteria. *Int. J. Aviat. Psychol.* **1992**, *2*, 107–120. [CrossRef]
- 10. Carretta, T.R.; Ree, M.J. Air Force Officer Qualifying Test validity for predicting pilot training performance. *J. Bus. Psychol.* **1995**, *9*, 379–388. [CrossRef]
- 11. Burke, E.; Hobson, C.; Linsky, C. Large sample validations of three general predictors of pilot training success. *Int. J. Aviat. Psychol.* **1997**, *7*, 225–234. [CrossRef] [PubMed]
- 12. Hormann, H.J.; Maschke, P. On the relation between personality and job performance of airline pilots. *Int. J. Aviat. Psychol.* **1996**, *6*, 171–178. [CrossRef] [PubMed]
- 13. Bair, J.T.; Lockman, R.F.; Martoccia, C.T. Validity and factor analyses of naval air training predictor and criterion measurers. *J. Appl. Psychol.* **1956**, *40*, 213. [CrossRef]
- 14. Rowe, N.C.; Das, A. Predicting success in training of Navy aviators. In Proceedings of the International Command and Control Research and Technology Symposium (ICCRTS). 2021. Available online: https://faculty.nps.edu/ncrowe/oldstudents/ICCRTS\_aviator\_training\_ncrowe\_21.htm (accessed on 3 April 2023).
- 15. Street, D., Jr.; Helton, K.; Dolgin, D. *The Unique Contribution of Selected Personality Tests to the Prediction of Success in Naval Pilot Training*; Technical Report; Naval Aerospace Medical Research Lab.: Pensacola, FL, USA, 1992.
- 16. Bale, R.M.; Rickus, G.M.; Ambler, R.K. Prediction of advanced level aviation performance criteria from early training and selection variables. *J. Appl. Psychol.* **1973**, *58*, 347. [CrossRef]
- 17. Hunter, D.R.; Burke, E.F. *Meta Analysis of Aircraft Pilot Selection Measures*; Technical Report; Army Research Institution for the Behavioral and Social Sciences: Alexandria, VA, USA, 1992.
- 18. Caraway, C.L. A looming pilot shortage: It is time to revisit regulations. Int. J. Aviat. Aeronaut. Aerosp. 2020, 7, 3. [CrossRef]
- Owens, A. New Naval Introductory Flight Evaluation Program Provides Modern Foundation for Flight Training. Available online: https://www.navy.mil/Press-Office/News-Stories/Article/2410597/new-naval-introductory-flight-evaluation-programprovides-modern-foundation-for/ (accessed on 4 March 2023).
- 20. Jenkins, P.R.; Caballero, W.N.; Hill, R.R. Predicting success in United States Air Force pilot training using machine learning techniques. *Socio-Econ. Plan. Sci.* 2022, 79, 101121. [CrossRef]
- Caballero, W.N.; Gaw, N.; Jenkins, P.R.; Johnstone, C. Toward Automated Instructor Pilots in Legacy Air Force Systems: Physiology-Based Flight Difficulty Classification via Machine Learning; SSRN 4170114; SSRN: Rochester, NY, USA, 2022.
- 22. Akers, C.M. Undergraduate Pilot Training Attrition: An Analysis of Individual and Class Composition Component Factors; Airforce Institute of Technology: Washington, DC, USA, 2020.
- Rowe, N.C. Automated Trend Analysis for Navy-Carrier Landing Attempts. In Proceedings of the Interservice/Industry Training, Simulation, and Education Conference (I/ITSEC). 2012. Available online: https://faculty.nps.edu/ncrowe/rowe\_itsec12\_paper1 2247.htm (accessed on 3 April 2023).
- Phillips, J.; Chernyshenko, O.; Stark, S.; Drasgow, F.; Phillips, I. Development of Scoring Procedures for the Performance Based Measurement (PBM) Test: Psychometric and Criterion Validity Investigation; Technical Report; Naval Medical Research Unit Dayton Wright-Patterson: Silver Spring, MD, USA, 2011.
- He, H.; Bai, Y.; Garcia, E.A.; Li, S. ADASYN: Adaptive synthetic sampling approach for imbalanced learning. In Proceedings of the 2008 IEEE International Joint Conference on Neural Networks (IEEE World Congress on Computational Intelligence), Hong Kong, China, 1–6 June 2008; pp. 1322–1328.
- 26. Mishra, S. Handling imbalanced data: SMOTE vs. random undersampling. Int. Res. J. Eng. Technol. 2017, 4, 317–320.
- 27. Keany, E. BorutaShap: A wrapper feature selection method which combines the Boruta feature selection algorithm with Shapley values. *Zenodo* **2020**. [CrossRef]

- Verhaeghe, J.; Van Der Donckt, J.; Ongenae, F.; Van Hoecke, S. Powershap: A power-full shapley feature selection method. In Proceedings Part I, Proceedings of the Machine Learning and Knowledge Discovery in Databases: European Conference, ECML PKDD 2022, Grenoble, France, 19–23 September 2022; Springer: Berlin/Heidelberg, Germany, 2023; pp. 71–87.
- 29. Lundberg, S.M.; Lee, S.I. A unified approach to interpreting model predictions. Adv. Neural Inf. Process. Syst. 2017, 30. [CrossRef]

**Disclaimer/Publisher's Note:** The statements, opinions and data contained in all publications are solely those of the individual author(s) and contributor(s) and not of MDPI and/or the editor(s). MDPI and/or the editor(s) disclaim responsibility for any injury to people or property resulting from any ideas, methods, instructions or products referred to in the content.